


<p><b>Grants Determination (Cabinet) Sub Committee</b> 9<sup>th</sup> May 2017</p>	 <p><b>TOWER HAMLETS</b></p>
<p><b>Report of:</b> Zena Cooke, Corporate Director Resources</p>	<p>Unrestricted</p>
<p><b>MSG Project Performance Report – Period 6 – January to March 2017</b></p>	

<b>Originating Officer(s)</b>	Steve Hill - Head of Benefits Services
<b>Wards affected</b>	All wards
<b>Key Decision?</b>	Yes
<b>Community Plan Theme</b>	All

## **EXECUTIVE SUMMARY**

The Main Stream Grant (MSG) 2015/18 Programme was approved by Commissioners on 29 July 2015 and runs from 1 September 2015 through to 31 August 2018.

The Programme is made up of five (5) broad Themes covering a range of activities and services. The activities and services are being delivered by a portfolio of projects each of which has targeted outcomes to achieve during the course of the programme period.

This performance report provides an update on Period 6 from January to March 2017 covering Red and Amber performance rated projects for this period. The full performance report will be presented as planned at the June meeting.

Project performance for this period (January to March 2017) presently shows there are 18 Red rated projects and 5 Amber rated projects.

Projects are classified as Green, Amber or Red within the Council's agreed performance management framework. This report covers Red and Amber rated projects only. Red performance ratings are as a consequence of premises issues, debtor issues, performance issues or failing to submit the quarterly monitoring return. This report details those issues and provides recommendations for the Committee to consider.

## **RECOMMENDATIONS**

Grants Determination Sub Committee is recommended to:

Consider the recommendations relating to the Red and Amber rated projects as set out in section 3 of the report.

### **1. REASONS FOR THE DECISIONS**

- 1.1 Regular performance updates ensure that the MSG Themes and individual projects are on track to achieve the targeted outcomes.
- 1.2 Any issues that raise concerns can be addressed and appropriate remedial actions agreed. Where necessary, this could include the reduction, withdrawal or reallocation of funds to ensure that the overall Programme is making the most effective use of resources and maximising the potential achievement of agreed aims and objectives.
- 1.3 To consider the funding for MSG recipients in line with the July 2015 Commissioners' decision regarding MSG recipients in Council buildings having appropriate property agreements in place.

### **2. ALTERNATIVE OPTIONS**

- 2.1 Information relating to various aspects of project and monitoring activity is contained within the report to provide Grants Determination (Cabinet) Sub Committee with an overall understanding of how projects and organisations have performed against the key elements of their Grant Agreements.
- 2.2 Grants Determination (Cabinet) Sub Committee could request further information or alter the recommendations.

### **3. DETAILS OF REPORT**

#### **Introduction**

- 3.1 The MSG Programme currently has 124 live projects.
- 3.2 Performance ratings for the live projects throughout the January to March period have been affected by the premises related issues and by Monitoring Returns not being submitted. The deadline for returns to be received was 18 April 2017, 10 working days after the quarter end. This update report details information received up to 24 April 2017 to meet the reporting cycle and a number of returns have yet to be received.
- 3.3 A theme by theme summary for Red and Amber projects is set out below.

### 3.4 Theme 1 Summary - Children and young people

The work of the theme focuses primarily on delivering activities and services aimed at children and young people.

There are 56 live projects within this theme of which 9 are Red rated and 2 projects are rated Amber.

Of the 8 projects rated Red, 5 are due to the January to March 17 performance monitoring returns not being submitted and consequently not being able to be assessed. Of the other 3, one is subject to premises issues, one has premises and performance related issues and one is subject to verification checks and performance issues being completed.

The Red rated projects are

- **Teviot British Bangladeshi Association (TBBA)** – Opportunity – Online Monitoring Return not submitted for the quarter
- **Osmani Trust** - Shaathi Family Support Programme – Online Monitoring Return not submitted for the quarter
- **Island House Community Centre** - Island House YOU Project – Online Monitoring Return not submitted for the quarter
- **Our Base LTD** - One Stop Youth Service – Online Monitoring Return not submitted for the quarter / Ongoing premises issues
- **Shadwell Basin Outdoor Activity Centre** - Girls Can Adventure - Shadwell Basin Outdoor Activity Centre – Online Monitoring Return not submitted for the quarter
- **Pollyanna Training Theatre** – Musical theatre and Performance Arts Course – Performance issues / further verification required
- **Children’s Education Group** – Berner Football Academy – Premises issues / Performance issues (project halted due to suspension of grant)
- **Community of Refugees from Vietnam** - East London – Home-School Liaison Project - Premises issue

The Amber rated projects for theme 1 are:

- **Cubitt Town Bangladeshi Cultural Association** – performance related issues but the organisation has submitted a significant variation request.
- **Half Moon Young People's Theatre** – performance related as organisation has increased its fees for beneficiaries without consultation.

### 3.5 Theme 2 Summary – Routeways to employment & Welfare Advice Services

The theme is split into two distinct areas of focus; the first being employability skills training which is formally referred to as Routeways to Employment. The other area focuses on delivering a range of social welfare advice services.

There are 20 projects with 4 rated Red and 1 rated Amber.

Three of these are due to premises issues, one due to monitoring returns not being submitted and consequently not being able to be assessed and one as the organisation owes money to the council.

- **Island House Community Centre** - ABLE - Adult Basic Learning & Employment - Readiness Project - Online Monitoring Return not submitted for the quarter
- **Bromley By Bow Centre** - Integrated Generalist Advice Service for the North East Cluster – Debtor issues
- **Legal Advice Centre** - Social Welfare Advice - NW Ward Cluster (LAP 1 and 2 ) – Premises issues
- **Citizens Advice Bureau** – Premises issue.

There is one Amber rated **project**.

- **Princes Trust** – Bridging the gap - performance issues.

### 3.6 **Theme 3 Summary – Health and Wellbeing**

This theme is entitled prevention, health and wellbeing and is intended to achieve a range of targeted outcomes with a primary focus on what were traditionally referred to as adult services.

This theme is made up of 35 live projects, of which 5 are rated Red and 1 is rated Amber.

Of the Red rated projects two are due to monitoring returns not being submitted and consequently not being able to be assessed (one of these also has a premises related issue). One has premises and performance related issues. One is due to performance issues and one owes money to the council.

The Red rated projects are:

- **Bethnal Green Weightlifting Club** – Bethnal Green Weightlifting Club Online Monitoring Return not submitted for the quarter/Premises issues
- **Children Education Group** – Harkness Luncheon Club - Premises issues/performance issue.
- **Island House Community Centre** - Health & Wellbeing Project 2015-18 – Online Monitoring Return not submitted for the quarter
- **Toynbee Hall** – Wellbeing in Tower Hamlets – Performance issues
- **Bromley by Bow** – Fit for all – Debtor issue

The Amber rated project for theme 3 is:

- **Green Candle Dance Company** – performance related issues.

### 3.7 **Theme 4 Summary – Third Sector Organisational Development**

Theme four consists of 3 projects. No projects within this theme have been rated Red or Amber for this reporting period.

One of the projects covers a key “strategic partner” role to the Council and is undertaken by Tower Hamlets Council for Voluntary Services. The other two consortium projects provide organisational development and capacity building support to local voluntary and community sector organisations.

### 3.8 **Theme 5 Summary – Community Engagement, Cohesion and Resilience**

This theme focus is on community engagement, cohesion and resilience. Projects work closely with local residents to facilitate the building of a stronger, more cohesive, supportive and stronger community.

This theme is made up of 10 projects. One project is rated as Red and one project is rated as Amber.

The Red rated projects are:

- **City Gateway** – Premises issue.

The Amber rated project is:

- **Somali Parents and Childrens Play Association – Somali women engagement forum** – performance related.

- 3.9 The Mainstream Grants Spotlight Review Panel is due to meet and review Red and Amber performance rated projects in advance of the May Grants Determination (Cabinet) Sub Committee. The meeting is due to take place on Friday 28<sup>th</sup> April 2017. Updates will be provided to the upcoming May meetings for Grants Scrutiny Sub Committee and Grants Determination (Cabinet) Sub Committee.

#### **Premises Issues**

Monitoring of Mainstream Grants recipients has identified the following organisations based in Council buildings. For each of these organisations the current status, when a lease is expected to be in place and recommendations to the Grants Determination Sub-Committee are detailed.

The organisations are:

3.10 **Children Education Group (Harkness House)**

The organisation has requested a schedule of repairs required for the building. The council will send the schedule during week commencing 1<sup>st</sup> May 2017. This will then be followed by Heads of Terms being sent to the organisation.

**Recommendation 1 – It is recommended that grant funding continue to be suspended until confirmation that CEG have entered into the lease agreement.**

3.11 **Bethnal Green Weightlifting Club (229 Bethnal Green Road)**

Heads of Terms were sent to the organisation at the end of February 2017 but no response has been received to date. The council will be serving a Section 25 notice to the organisation in the week commencing the 1<sup>st</sup> May 2017.

**Recommendation 2 – As detailed in the 14<sup>th</sup> March 2017 Grants Determination (Cabinet) Sub-Committee, that payment of grants be suspended if no confirmation is received from the Bethnal Green Weightlifting Club by the 9<sup>th</sup> May 2017.**

3.12 **Black Womens Health and Family Support (82 Russia Lane)**

The council decided that the lease with Black Women's Health and Family Support at 82 Russia Lane will not be backdated to the 1<sup>st</sup> April 2014 but will commence from the 1<sup>st</sup> April 2017 and will be based on the current market rental rate. A survey of the property has now been undertaken and the Council is awaiting the valuation advice. Heads of Terms will then be offered to the organisation. The organisation will then be given 3 weeks to confirm their intention on entering into a lease agreement with the council, at the revised market rate.

**Recommendation 3 – In acknowledgement of the developments for 82 Russia Lane, it is recommended that whilst the revised Heads of Terms are devised and sent to Black Womens Health and Family Support, the quarterly MSG payments continue to be paid quarterly in advance, subject to satisfactory MSG performance ratings.**

3.13 **Age UK East London (82 Russia Lane)**

The council decided that the lease with Age UK East London at 82 Russia Lane will not be backdated to the 1<sup>st</sup> April 2014 but will commence from the 1<sup>st</sup> April 2017 and will be based on the current market rental rate. A survey of the property has now been undertaken and the Council is awaiting the valuation advice. Heads of Terms will then be offered to the organisation. The organisation will then be given 3 weeks to confirm their intention on entering into a lease agreement

with the Council, at the revised market rate.

**Recommendation 4 – In acknowledgement of the developments for 82 Russia Lane, it is recommended that whilst the revised Heads of Terms are devised and sent to Age UK East London, the quarterly MSG payments continue to be paid quarterly in advance, subject to satisfactory MSG performance ratings.**

3.14 **Pollyanna Training Theatre (Wapping TRA/Raine Street)**

The review of the arrangements with Wapping TRA and Pollyanna has raised a number of issues which have been subject to further verification.

Pollyanna have provided information requested which is being reviewed by Officers.

In relation to premises issues, it has been proposed that Heads of Terms will be sent to the Pollyanna Training Theatre in the week commencing 1<sup>st</sup> May 2017.

Additionally, in relation to performance there is an underperformance issue in respect of delivery to beneficiaries and in particular project delivery to disabled beneficiaries.

**Recommendation 5 – It is recommended that payment of grant to Pollyanna is suspended pending satisfactory outcome and completion of the review. The outcome of the review will be supplied to the 9<sup>th</sup> May Grants Determination (Cabinet) Sub Committee together with an update in respect of the performance issues.**

3.15 **Our Base LTD (Goulston Street)**

A valuation of the property has now been undertaken; the property has been valued at £7,500 per annum. Details of this as well as the main terms of a lease were sent to the organisation on the 13<sup>th</sup> April 2017 for their agreement before Heads of Terms are to be devised. Our Base Ltd responded on the 21<sup>st</sup> April 2017 requesting a meeting with officers. A meeting is to be arranged.

**Recommendation 6 – It is recommended that MSG payments continue to be suspended to Our Base LTD until an appropriate property agreement is in place. That the organisation be given until the next Grants Determination Sub Committee (GDSC) meeting (20<sup>th</sup> June 2017) to confirm their intention of entering into an appropriate agreement, at market rate.**

### 3.16 **Family Action**

Backdated Heads of Terms for 2014-2017 were sent to the organisation and have now been agreed. A revaluation is currently being undertaken before new Heads of Terms can be offered to the organisation.

**Recommendation 7 - That, since the process for preparing a licence is underway, MSG payments to Family Action continue to be paid monthly in arrears pending the appropriate premises agreement being signed.**

### 3.17 **Premises Audit**

As previously reported, the council has reviewed 41 agreements with organisations as part of its premises audit. This work relates to buildings that the council has an interest in and where MSG projects are/were being delivered from. As a result of this audit, the following 8 organisations and premises require further work as detailed below.

### 3.18 **Legal Advice Centre (104 Roman Road)**

The Legal Advice Centre is the lead within a consortium offering advice services in the borough. A lease was granted in 1989 for 5 years. Following the expiry of their lease, the council is proposing to serve a Section 25 notice. This would then be followed by a valuation of the premises before Heads of Terms are offered to the organisation. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.

**Recommendation 8 – Given that the organisation had an existing lease and discussions on the lease between the council and the Legal Advice Centre have just commenced, recommendation is that MSG payment continues to be paid whilst the survey is undertaken and revised Heads of Terms are offered to the Legal Advice Centre.**

### 3.19 **Tower Hamlets Community Transport**

Tower Hamlets Community Transport is part of a consortium together with the Tower Hamlets Council for Voluntary Services and Volunteer Centre Tower Hamlets. The organisation is currently holding over on their lease with the Council proposing serving a Section 25 notice. This would then be followed by a valuation of the premises before Heads of Terms are offered to the organisation. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.

**Recommendation 9 – Given that the organisation had an existing lease and the council has yet to commence liaison with the organisation on the premises issues arising from the audit, the recommendation is that MSG payment continues to be paid whilst the survey is undertaken and revised Heads of Terms are offered to Tower Hamlets Community Transport. A**



**further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.**

### 3.20 **Wadajir**

The organisation has returned the premises hire booking agreement form for the use of the Teviot Community Hall (TRA). However further analysis has identified that the Trustees are not allowed to share the building, as stipulated within their agreement with the council. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.

**Recommendation 10 – As Wadajir are waiting for a resolution between the TRA and council it is recommended that MSG payment continues to be paid whilst discussions take place between the council and the TRA on the use of the Teviot Community Hall.**

### 3.21 **Splash**

The organisation has returned the premises hire booking agreement form for the use of the St Vincent's Porta-cabin (TRA) where it is using the premises as an outreach site. However further analysis of this has identified that the Trustees are not allowed to share the building, as stipulated within their agreement with the Council. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.

**Recommendation 11 - That MSG payment continues to be paid whilst discussions take place between the Council and the TRA on the use of the St Vincent's Porta-cabin. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.**

### 3.22 **Tower Hamlets Youth Sports Foundation (use of various Schools)**

The organisation has raised concerns on the need to complete the Premises hire booking agreement as they work from around 30 different venues across the borough – ranging from schools, public spaces and commercial facilities. Due to the nature of this, it is proposed that the organisation is given further time to gather the agreements. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.

**Recommendation 12 - That MSG payment continues to be paid whilst the Tower Hamlets Youth Sports Foundation gather appropriate premises agreements from the various venues they deliver from. A further update will be provided at the June Grants Determination (Cabinet) Sub-Committee meeting.**

### 3.23 City Gateway

City Gateway was delivering some sessions from the Harford Street Multi-centre as an outreach site. This project concluded on the 31<sup>st</sup> March 2017 however their final payment has not yet been released as they have not provided a completed booking form for their use of the Harford Street Multi-centre.

**Recommendation 13 – That given the successful conclusion of the project, the final payment of MSG is released to City Gateway on production of the booking form for the Harford Street Multi-centre.**

### 3.24 Community of Refugees from Vietnam - East London – Home-School Liaison Project

The organisation is using the Aberfeldy Community Centre as an outreach site for delivery of the project but has not as yet obtained a completed booking form for the premises.

**Recommendation 14 – That MSG payments be released for this quarter but that the Community of Refugees from Vietnam must provide a completed booking form for the use of the Aberfeldy Centre before the next Grants Determination (Cabinet) Sub Committee meeting or their MSG payments will be suspended.**

### 3.25 Citizens Advice Bureau (32 Greatorex Street)

The council has an interest in 32 Greatorex Street as freeholders. Citizens Advice Bureau are currently in the final stages of renewing their lease with the Chicksand Citizens Forum Limited for the use of Greatorex Street.

**Recommendation 15 – Given the lease renewal is at an advanced stage it is recommended that MSG payments to Citizens Advice Bureau be released for this quarter but that the CAB must provide a completed lease before the next Grants Determination (Cabinet) Sub Committee meeting or their MSG payments will be suspended until the lease is signed.**

### 3.26 **Performance related issues**

#### 3.27 Online performance monitoring return submissions for April

At the time of writing this report there are a number of organisations who failed to meet the April submission deadline for their performance returns for this period. In the event that the returns are received prior to the Grants Determination (Cabinet) Sub-Committee, updates will be provided. However, if returns are not received it is recommended that Red performance ratings be applied for each organisation. It should be noted that officers are contacting each organisation where performance returns is outstanding.

The organisations yet to provide their April returns are as follows:

Teviot British Bangladeshi Association (TBBA)  
Osmani Trust  
Island House Community Centre  
Our Base LTD  
Shadwell Basin Outdoor Activity Centre  
Island House Community Centre  
Bethnal Green Weightlifting Club  
Island House Community Centre  
Betar Bangla Ltd

**Recommendation 16 – That any organisation that has failed to submit a performance monitoring return for Period 6 be Red rated and MSG payments be suspended.**

**3.28 Cubitt Town Bangladeshi Cultural Association**

Cubitt Town Bangladeshi Cultural Association attended the Grants Spotlight Review Panel last quarter as it was reported and confirmed they were deemed as Amber performance rated. The organisation have since completed and submitted a Significant Variation Request Form which shows a reduction in the output targets.

The Significant Variation Request will be considered at the Grants Spotlight Review Panel on 28<sup>th</sup> April 2017 and an update will be provided for Grants Determination (Cabinet) Sub Committee on 9<sup>th</sup> May. In the interim as the organisation are reporting against the original targets performance rating continues to be Amber again for this quarter, however this could be rated as Green if the new outputs are recommended for approval.

**3.29 Half Moon Young People's Theatre**

The project has performed well but an Amber rating has been allocated following an increase in fees.

The Half Moon Young People's Theatre has increased its fees for beneficiaries without prior consultation on the increase with the council.

This will be discussed at the Grants Spotlight Review Panel on 28<sup>th</sup> April 2017 and an update and recommendation will be provided for Grants Determination (Cabinet) Sub Committee on 9<sup>th</sup> May.

### 3.30 **Princes Trust**

The Princes Trust project has been rated Amber because the project outcomes are lower than anticipated e.g. performance targets are for four people into work but to date only one has secured employment. It is proposed that the organisation develop an action plan to address the under performance over the next six months.

**Recommendation 17 – That in acknowledgment of current performance the Princes Trust be Amber rated for performance and should receive two thirds payment in accordance with procedure.**

### 3.31 **Toynbee Hall – Wellbeing in Tower Hamlets**

The vast majority of Toynbee Hall's outputs could not be delivered as a number of partner organisations cancelled a large number of the sessions which has impacted on the overall project delivery for this quarter.

An action plan is in place to ensure that the delivery takes place next quarter.

**Recommendation 18 – That Toynbee Hall be rated Red for performance for this quarter and MSG to be withheld in accordance with procedure.**

### 3.32 **Green Candle Dance Company**

The Green Candle dance Company was not able to deliver a taster programme which was the main change in the variation of contract agreement that was recently agreed. The non delivery of the taster sessions has led the organisation being classified as Amber rated for this quarter.

**Recommendation 19 – That in acknowledgment of current performance the Green Candle Dance Company be Amber rated for performance and should receive two thirds payment in accordance with procedure.**

### 3.33 **Somali Parents and Childrens Play Association – Somali Women engagement**

The Somali Parents and Childrens Play Association – Somali Women engagement forum has been asked for clarification on a potential budget underspend in the final claim. The final claim submitted over the period of grant underspend and in-kind contribution (volunteer hours) totals around £2,899.11. The project was match funded by £2,481.62. The project needs to clarify if there is a £417.49 underspend during the grant period. The project has been Amber rated pending confirmation.

**Recommendation 20 – that the Somali Parents and Childrens Play Association – Somali Women engagement forum be Amber rated for performance and should receive two thirds payment in accordance with procedure pending clarification of the budget issue.**

#### **4 COMMENTS OF THE CHIEF FINANCE OFFICER**

- 4.1 This report provides an update on the Councils MSG programme, budgeted at approximately £3.049m per annum or £9.148m, over the three year period 2015/18.
- 4.2 There are sufficient resources within directorate budgets to fund the agreed programme over the 3 year period.
- 4.3 There are a number of projects where temporary suspension of grant payments pending satisfactory performance information has been recommended. This is in line with grant conditions agreed with providers.

#### **5. LEGAL COMMENTS**

- 5.1. The Council has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. This is referred to as the Council's best value duty. Best Value considerations have also been addressed in paragraph 7 of the report.
- 5.2. Applying this duty to grants, the Council must operate a fair and open application procedure to process a request to obtain funding. Requests for grant funding should ordinarily be measured against a predetermined set of criteria and the criteria themselves must be fair and transparent. The grant agreement should include a clear monitoring process against defined parameters in order for the Council to demonstrate either: that delivery is in line with the application and, therefore, the grant achieved its purpose; or provide clear delineation where outcomes were not achieved and the reasons for such failure are apparent. Monitoring should therefore include measuring performance against the expected outcomes.
- 5.3. This report provides the Sub-Committee with a performance update advising as to the MSG Themes and whether individual projects are on track to deliver the agreed outputs and outcomes.

#### **6. ONE TOWER HAMLETS CONSIDERATIONS**

- 6.1. The contribution of VCS Organisations helping to deliver One Tower Hamlets objectives and priorities are explicitly recognised and articulated within the Council's agreed Voluntary and Community Sector Strategy.
- 6.2 VCS Organisations play a key role in delivering services that address inequality, improve cohesion and increase community leadership. These services are real examples of 'One Tower Hamlets' in practice.
- 6.3 The opportunities offered through the MSG Programme will play a key role in delivering the aims of One Tower Hamlets.

## **7. BEST VALUE (BV) IMPLICATIONS**

- 7.1 The level of awards to organisations was determined by the quality of their individual applications as well as the overall demand for the funds available within each Theme.
- 7.2 Additionally, the application appraisal process took into consideration the proposed levels of outputs and outcomes to be delivered as well as the organisation's track record and the bid's overall value for money rating.
- 7.5 There will be ongoing performance management of the approved portfolio of projects to ensure that interventions meet the required standards; that the evidencing of project achievements and expenditure are accurately recorded and reported.
- 7.6 Monitoring and reporting arrangements are in place to ensure that payments to organisations are in line with performance. The agreed Payment By Results process will ensure that grants will not be paid to organisations that either significantly or consistently under-perform, or those that are not able to properly evidence the work/outcomes for which funding has been approved.

## **8. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT**

- 8.1 The MSG 2015/18 Programme has a broad focus including developing new skills for local people and organisations that are disadvantaged and perhaps facing multiple barriers to achieving a sustainable future.
- 8.2 All programme beneficiaries be they individuals or local organisations will be encouraged to consider taking appropriate steps to minimise negative impact on the environment when taking up the opportunities offered within the programme and on an ongoing basis.

## **9. RISK MANAGEMENT IMPLICATIONS**

- 9.1 A number of different risks arise from any funding of external organisations. The key risks are:
- The funding may not be fully utilised i.e. allocations remain unspent and outcomes are not maximised
  - The funding may be used for purposes that have not been agreed e.g. in the case of fraud
  - The organisation may not in the event have the capacity to achieve the contracted outputs/outcomes
- 9.2 The monitoring being undertaken has identified a small number of projects that have been rated either Red or Amber within the Council's RAG performance rating process. In these circumstances either formal project improvement plans or other appropriate arrangements have been put in place to minimise the risk of further/significant underperformance.

- 9.3 As part of the ongoing programme management arrangements, support, advice and guidance will be made available projects to ensure that all performance and other risks are minimised.

## **10. CRIME AND DISORDER REDUCTION IMPLICATIONS**

- 10.1 The activities, services and outcomes that are being targeted through the MSG Programme support the objectives of reducing crime and disorder; this is particularly true of the projects delivering under the Community Engagement Cohesion and Resilience Theme.
- 10.2 Throughout the programme as a whole however, those people involved in, or at risk of involvement in the criminal justice system will be targeted for support.

## **11. SAFEGUARDING IMPLICATIONS**

- 11.1 As part of the initial application process organisations were required to provide details of their safeguarding policy if appropriate. The Grant Agreement that funded organisations have entered into includes requirements in relation to safeguarding.
- 11.2 Organisations providing services to children or vulnerable adults and employing staff or volunteers in a position whose duties include caring for, training, supervising or being responsible in some way for them, are required to fully comply with all necessary safeguarding requirements.

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## **Linked Reports, Appendices and Background Documents**

### **Linked Report:**

- MSG 2015/18 Programme – available via the following link:  
<http://moderngov.towerhamlets.gov.uk/documents/b16444/Item%205.4%20Main%20Stream%20Grants%20201518%20Programme%2029th-Jul-2015%2018.30%20Commissioners%20Decision%20Making%20M.pdf?T=9>

### **Appendices:**

- None

### **Background Documents – Local Authorities (Executive Arrangements)(Access to Information)(England) Regulations 2012**

- None

### **Officer contact details for documents:**

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